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# **MASTER RECORD / INDIVIDUAL POSITION DATA**

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A. KEY DATA		-		-				
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# OFFICE OF FAIR HOUSING AND EQUAL OPPORTUNITY PROGRAM COMPLIANCE BRANCH DIRECTOR Supervisory Equal Opportunity Specialist GS-360-14

This position is located in the Office of Fair Housing and Equal Opportunity, Office of the General Deputy Assistant Secretary, Regional Office of Fair Housing and Equal Opportunity, Fair Housing and Equal Opportunity Center, Program Compliance Division. The Regional Office is responsible for all matters relating to equal opportunity in housing and facilities, economic opportunity, civil rights, and nondiscrimination in the implementation of the programs of HUD. The Regional Office is also responsible for administering fair housing enforcement programs and responsibilities in connection with equal opportunity and civil rights, including those under Title VIII of the Civil Rights Act of 1968, as amended, Title VI of the Civil Rights Act of 1964, Section 109 of the Housing and Community Development Act of 1974, as amended; Section 504 of the Rehabilitation Act of 1973; the Americans with Disabilities Act, the Age Discrimination Act and relevant Executive Orders.

The incumbent serves as the Program Compliance Division Director and is responsible for supervising the program operations functions for the FHEO Center as well as for FHAP and FHIP Programs. The incumbent may also have some responsibility for conducting investigations, supervising Equal Opportunity Specialists who are performing investigative and/or compliance functions, and may be responsible for the educational and outreach responsibilities within the Division.

## **DUTIES AND RESPONSIBILITIES:**

BRANCH

The staff of the Program Compliance Division range from 5 to 14 employees comprised of Equal Opportunity Specialist, GS-5 to GS-13 and Equal Opportunity Assistants, GS-5/6/7.

Supervises a staff and manages other resources to achieve maximum efficiency and balance in utilizing the resources assigned.

priorities and prepare schedules for completion of work.

BRANCH
Assigns work to subordinates based on priorities of the Division and ensures work is efficiently and effectively carried out.

Finds ways to improve production or increase the quality of work directed.

Implements ways to eliminate or significantly reduce bottlenecks and barriers to production, promote teambuilding or improve business practices.

Provides technical requirements and descriptions of work to be accomplished and establishes standards for acceptable work.

Develops performance standards that are aligned with Departmental and organizational goals, missions and objectives.

Evaluates work performance of subordinates, develops budget and administers and manages funds.

Identifies developmental and training needs of employees and provides or arranges for adequate development and training.

Responsible for counseling, disciplinary actions, awards, merit staffing and delegating responsibilities and other actions.

Hears and resolve complaints from employees, referring group grievances and more serious unresolved complaints to a higher-level supervisor or manager.

Establishes goals, objectives and activities for the <del>Division</del>.

# BRANCH

Sets priorities for the Division and determines goals and objectives that need additional emphasis.

Interviews candidates for positions in the Division, recommends appointments, promotions, rotations or reassignments to such positions.

Makes recommendations for the best approach or solution for resolving budget and staffing shortages and plans for long-range staffing needs.

Directs the development of data to be used by the Regional Director; the provision of expertise and insights; securing of legal opinions; preparation of position papers or legislative and regulatory proposals; and the execution of activities which support the development of goals and objectives related to high levels of program management and operations.

Serves as principal advisor to the FHEO Center Director on FHEO matters; advising the Director on aspects of FHEO programs and activities affecting the Center's Director's area of responsibility.

Carries out responsibilities under Title VI of the Civil Rights Act of 1964; Section 109 of the Housing and Community Development Act of 1974, as amended; Section 504 of the Rehabilitation Act of 1973; and Equal Housing Opportunity pursuant to relevant Executive Orders.

Monitors voluntary compliance agreements with PHAs and other recipients to assure implementation of plan to achieve equal opportunity requirements.

Represents the FHEO Center on fair housing and equal opportunity matters that fall under the Center's jurisdiction at various State and local conferences, symposia, workshops, meetings and other gatherings sponsored by Governors, Mayors, and various organizations and groups interested in equal opportunity.

Monitors and provides technical assistance to grant recipients under the Fair Housing Initiatives Program and Fair Housing Assistance Programs to assure affirmative compliance with the requirements of the laws, executive orders, and the statement of work related to their federal assistance.

Supervises program application and document reviews to ensure that equal opportunity, civil rights, and economic opportunity requirements are being met.

Identifies, defines, analyzes, and recommends solutions for equal opportunity problems within Housing, Public and Indian Housing and Community Planning and Development programs.

Identifies deficiencies in complaint processing of state and local FHAP agencies in the jurisdiction of the Office and provides technical assistance and training to correct problems.

Monitors and provides technical assistance to grant recipients under the Fair Housing Assistance Program, and under the private and administrative components of the Fair Housing Initiatives Program.

Provides advice to Center Director regarding the performance of FHAP agencies and provides recommendations related to continued funding.

Monitors community development programs, Section 8 existing, Section 8 New Construction, low rent public housing and individual builders to assure compliance with Section 3 and equal opportunity regulations.

Provides technical assistance and guidance to federally funded local housing authorities and cities on development of affirmative action plans.

Promotes the continued development of existing private fair housing groups through outreach, training and technical assistance.

Conducts program performance evaluations, and maintains quality controls to further fiscal and programmatic accountability for the Division.

Keeps abreast of changes in all HUD program areas and works closely with all key personnel of the FHEO Center to cooperatively enlist their support of equal opportunity objectives.

Performs other duties as assigned by the FHEO Center Director.

## Factor 1. Knowledge Required for the Position

A mastery of the concepts and principles of the field of equal opportunity is necessary to administer and manage a broad jurisdictional program to identify and recommend solutions for particularly broad and complex equal opportunity problems as well as the enforcement of the applicable civil rights statutes. Outstanding mastery of equal opportunity is typically demonstrated by the following:

Mastery knowledge of the basic laws, rules, regulations and statutes prohibiting discrimination in housing, employment and business opportunities as related to the requirements of FHEO.

Broad and in-depth knowledge of all housing, public housing and community development programs, particularly knowledge of the program requirements as related to FHEO. Based on this knowledge, recommends approval or disapproval of proposals for agency-funded programs after technical evaluation of the proposal's compliance with fair housing and equal opportunity laws, regulations, and policies. Provides technical assistance to private developers, housing authorities, local governments and other recipients of, or applicants for, agency program funds to assist them in meeting the FHEO requirements of the program.

Expert knowledge of laws, regulations and procedures governing civil rights.

In-depth knowledge of a wide range of managerial techniques and human relations to be able to manage effectively the staff resources of the

jurisdiction's fair housing and equal opportunity programs.

BRANCH
The Program Compliance Division Director must possess highly developed skill in fact finding, analysis, formulating and presenting recommendations, negotiating resolutions of strongly contested issues, in oral and written communication. Must possess skill in analyzing the causes and effects of discrimination, and in formulating corrective actions.

## Factor 2. Supervisory Controls

The incumbent serves under the general supervision of the FHEO Center Director and is subject only to administrative controls. The incumbent is responsible for independently planning, designing and carrying out assignments for the program. The work is considered technically authoritative and is normally accepted without change. Policy recommendations are reviewed in terms of overall Departmental goals, objectives and policies.

#### Factor 3. Guidelines

Guidelines include applicable laws, administrative and court-precedent decisions and policy statements that are broadly stated. The incumbent performs independent research using his/her own methodology in reaching findings and in recommending programs and/or policy changes.

Independent judgment is needed to apply broad equal opportunity principles to very complex and unique socio-economic and political factors affecting the delivery of HUD programs.

## Factor 4. Complexity

The Supervisory EOS must continuously provide advisory counseling services to the Regional Director on all phases of the office's programs. These phases vary and intricate knowledge is required to identify what actions to take and to overcome the difficulties involved in accomplishing the goals.

The Director interrelates with multiple layers of management, many programmatic areas and a wide variety of difficult fair housing problems that have been particularly resistant to past efforts in solving.

Decisions must often be made without precedent or established policy because of socioeconomic conditions such as housing and population trends, employment patterns, housing discrimination and political issues.

## Factor 5. Scope and Effect

The purpose of the work is to administer a comprehensive fair housing system that includes enforcement, investigation, conciliation and monitoring of a broad range of FHEO issues.

The work results in the resolution of individual complaints of discrimination through the collection and presentation of factual information that, ultimately, may be used in a court of law as a basis for judicial conclusion.

Work results in resolution of a wide variety of problems. These include individual or class action discrimination complaints, elimination of systemic barriers to equal opportunity in housing and community services, and elimination of widespread illegal practices in public or private areas that are supported with Department funds.

The contacts include complainants, legal representatives, Members of Congress, State legislators, county and city officials, department heads, heads of housing authorities, heads of housing industry associations (e.g., real estate, construction, banking), union leaders, legal representatives, community and civil rights leaders, academic leaders, Regional Directors/Field Office Directors, and a variety of managers in HUD and other Federal agencies.

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## Factor 7. Purpose of Contacts

The purpose is to negotiate or conciliate resolutions to highly controversial or major issues, or to communicate, justify, or defend decisions on major controversial issues.

The incumbent regularly negotiates with officials and legal representatives of local jurisdictions and others concerning those aspects of agency funded programs and projects that have an impact on fair housing or equal opportunity. These negotiations can involve issues that are important because of their significant economic impact and local political sensitivity. Many issues are strongly contested, but incumbent must maintain firmness, objectivity, maturity and a high degree of professionalism in bringing difficult issues to a reasonable and sound resolution. The purpose of contacts with Department program managers is to create awareness, to identify major FHEO problems and concerns and to seek workable solutions and to make recommendations on the approval or disapproval of assistance for HUD funded organizations, to advise and counsel the Regional Director and others of potential major problems affecting Department policies and goals.

Contacts sometimes are hazardous because individuals or members of extremist groups (e.g., Ku Klux Klan, American Nazi Party, etc.) may be in attendance and often incite individuals or groups to violent actions directed at those who have the responsibility for enforcing civil rights laws.

# Factor 8. Physical Demands

The physical and psychological demands of this position can create a great degree of mental stress and physical fatigue. Walking, standing, bending, driving and flying long distances are required of the incumbent. Negotiation and conciliation sessions are often protracted.

### Factor 9. Work Environment

Work is generally performed in offices and conference rooms, and includes visits to field offices and Headquarters that involve everyday risks and discomforts and require normal safety precautions. There are numerous accounts of attacks on civil rights officials who were injured while on official business.